

## MarketingSherpa's **DIRTY DOZEN:** Email Newsletter Mistakes Nearly Everyone Makes

# Special Report

This Handbook is the property of:

Your name here

For additional copies contact MarketingSherpa Inc.



### MarketingSherpa's Dirty Dozen: Email Newsletter Mistakes Nearly Everyone Makes

ISBN: 978-1-932353-74-7 Copyright © 2008 by MarketingSherpa Inc.

All rights reserved. No part of this report may be reproduced or transmitted in any form or by any means, electronic or mechanical, including photocopying, recording, faxing, emailing, posting online or by any information storage and retrieval system, without written permission from the Publisher.

To purchase additional copies of this report, please visit http://www.SherpaStore.com

Yes, bulk discounts are available for multiple copies. Contact: Customer Service MarketingSherpa Inc. +1 (877) 895-1717 (outside US call +401-247-7655) Service@SherpaStore.com 499 Main St. Warren, RI 02885 USA

### TABLE OF CONTENTS

Editor's Note	4
Mistake #1. Blatant Lack of Permission	
How to avoid this mistake	
Sample #1.1: GourmetStation	8
Mistake #2. Utterly Deficient Segmentation	
How to avoid this mistake	
Sample #2.1: Second Act	
Mistake #3. Lame 'Welcome' Messages	
Sample of a basic welcome note	
How to avoid this mistake	
Sample #3.1: Finish Line	
Mistake #4. Frequency Decisions Made for the Wrong Reason	
How to avoid this mistake Sample #4.1: Powells.com	
•	
Mistake #5. Institution-to-One Messaging How to avoid this mistake	
Sample #5.1: Charles Schwab	
Mistake #6. No Real Interactivity	
How to avoid this mistake	
Sample #6.1: Annie's Homegrown	
Mistake #7. Deliverability: Content, Formatting & Lack of Self-Advocacy	23
How to avoid this mistake	
Sample #7.1: eDiets - Sex Shockers: Positions, Dos, Don'ts	
Sample #7.2: eDiets - Dumbest Things to Say in Bed	25
Mistake #8. Designing Images That Appear as Red Xs	
How to avoid this mistake	
Sample #8.1: A&E Television	
Sample #8.2: A&E Television	
Mistake #9. Disregarding Your BlackBerry and Mobile Readers	
How to avoid this mistake	
Sample #9.1: Durham Bulls Baseball text-only email Sample #9.2: Durham Bulls Baseball HTML email	
Mistake #10. Repeating Ad Types How to avoid this mistake	
Sample #10.1: MarketingSherpa	
Mistake #11. Collecting Bad Response Rates How to avoid this mistake	
Chart #11.1: Biggest Challenges Facing Email Marketing,	
In-House vs. ESP Mailers	34
Mistake #12. Relying on Email Only	
How to avoid this mistake	
Sample #12.1: World's Finest Chocolates	
Sample #12.2: Disc Makers	36
About MarketingSherpa	37
Practical Resources	

### EDITOR'S NOTE

For years, MarketingSherpa has been publishing research-based reports on email marketing – from hundreds of online Case Studies to multi-page documents entailing industry best practices to our heralded annual Benchmark Guides. Like all MarketingSherpa content, this information has been based on interviews, surveys and studies; "best of" outside studies we garnered results data from; and other anecdotal evidence we gathered after spending hundreds of hours with marketers in the field.

Indeed, we are one of the few marketing publishers who base our writings on actual research. While most people talk about what they think should be done, or what's launching but is yet proven, we write about a tactic or test only after the results are in.

That said, we have often discovered that what works in newsletters is fairly obvious to anyone with a strong hold on common sense. Therefore, it shouldn't be surprising that interesting, relevant and punchy subject lines work. Or that sizable typeface in the body of messages produces clicks because people can easily read them. And so on and so forth.

On the other hand, we have discovered that what works for one marketer may fail for another. Some brands can get away with publishing long, prosy newsletters, but most online audiences tune out after 400 words. Some emailers can send out daily bulletins, but most brands' recipients would report them as spammers or unsubscribe because of that level of frequency.

In the end, all you can do is test the tactic or strategy, and then test it again – because "what works" is often elusive. Your brand is changing before your very eyes, along with your readership and your marketing sophistication and your competition in the inbox.

An example: In 2006, we used to run our house ads in the right-hand column of our Sherpa newsletters – just like we did (and still do) on the homepage of our website. After speaking with a publisher one day about their tests, we had a strong hunch that we were leaving money on the table because we were informed that those ads were not showing in preview panes. So, we tested our ad column on the left-hand side, where they would appear in preview panes and, voila, 28.24% more clicks. We have followed the strategy ever since. But even that won't stay this way forever.

A second instance: Last September, we discovered that the difference in just a couple of words could mean a big change in response. For the hyperlink to each article, we tested "Continue to article" (the incumbent) versus "Click to continue"; the latter outperformed the former by 3.5%. Needless to say, we immediately switched the words in our link in all of our newsletters.

Moving forward, the main lesson we have taken away from reviewing the email newsletter field for more than six years is that you can never stand pat. Your official newsletter template has to be grabbed by its corners, shaken upside down, tested and then revamped every year or so. That doesn't mean your template will change entirely – or sometimes at all. But if you put a template in place even just a year or two ago and you've yet to conduct an audit on it, now is probably the time. Review open rates and, more importantly, click rates and patterns.

Also, run a reader survey (a study-proven idea that's never really crossed over from the professional publishing world to the marketing-newsletter world). Simply ask your list what they want. Without question, email communication makes surveying so easy to send and track, and its cost-effectiveness compared to the older methods is out of this world. (We ran a special report on how to do email surveys in early October that would certainly be worth checking out.)

Some marketers also run usability studies that can range from plopping a consumer down in front of a screen and watching how they delve through email to sophisticated eyetracking tests. Meanwhile, if you want to check just one element, A/B testing your list has never been more affordable as ESPs have premiered offers for small- and medium-sized brands. Or, multivariate tests can help you see how a number of extravagantly different design elements perform.

Naturally, if your brand relies on its site as the home of the brand experience, and you've revamped that site's look and feel, you'll want to make sure the newsletter changes to adequately match it.

Should you change your newsletter dramatically? Frankly, we think newsletter revamps are a lot like site revamps: They can be risky. Enormous changes (especially involving colors, logos and navigation) can depress response for a short time before an uptick occurs as regular users adjust. But again: Test it. Test it all. And then test it again – at least once a year.

To help you begin auditing your newsletter, we have put together this dirty dozen list of email mistakes to avoid. Like all marketing, some of them are common-sense ideas that were relevant a few years ago and will be relevant in the future. Others, though, will cause your department to pause and reconsider its strategies.

Lad Cluke

Tad Clarke Editorial Director, MarketingSherpa TadC@MarketingSherpa.com

## Blatant Lack of Permission

MarketingSherpa's Email Marketing Benchmark Guide 2008, in which 1,210 marketers revealed their email budgets, tactics and responses, indicates that newsletters for the most part are still paying off. Almost half of marketers (49%) said their newsletters routinely justified themselves. Meanwhile, 41% reported that their results varied significantly, and 10% said their newsletters were not being justified by revenue.

Truthfully, we wish those numbers were a little better to represent a more clear-cut triumph for our email community. It's reasonable to suspect that the reason why about half of those surveyed were less than absolutely thrilled was because they hadn't conquered the idea of relevancy. And while there are many things that go into relevancy, it really starts with how you gain subscribers' permission.

Sound like Email 101-type stuff? Well, 15% of all marketers we looked at for the Benchmark Guide were still using an "opt-out" registration tactic. Those companies either prechecked the box for receiving emails or required an email address for some other purpose (e.g., to get access to the website/to get an insurance quote). They did not make it clear that the person signing up would be receiving emails from them.

Meanwhile, 64% used a single opt-in tactic, leaving 21% employing double opt-in. So, there's a pretty good possibility that many marketers' response rates are suffering due to a sketchy sense of permission and trust between them and their subscribers.

There are other causes to what is the huge mistake of "assumed permission" as well. Your reasoning may fall into any of the following ideas:

- "They are already a customer, so they must want to hear from me."
- "They entered their email address in a contact form or registration form, so they must know I'm going to use it."
- "They received something of value for free from me (sweeps entry, white paper, etc.) in exchange for their email address on a form, so they understand their 'cost' is receiving email from me without complaint."
- "They are in a very specific niche perhaps an extremely targeted

group of people, or even one single person – who should be interested in my newsletter, and they posted their email addresses publicly on a site or handed a business card to a rep from my company."

- "It's legal. CAN-SPAM allows me to send email newsletters to anyone I choose to in the US until they say no. So why not?"
- "Our unsubscribe rate is low (under 5%), so they must like receiving the newsletter."

Unfortunately, the vast majority of consumers and business professionals who receive email newsletters do not agree with any of these assumed permission excuses. Simply put, they don't see why you've started emailing them. They are likely to consider your newsletter spam (especially if it is higher in frequency than monthly and/or they receive it for more than a few months without clicking through on any of the links).

In fact, according to data from a special research project on complainers in our Email Marketing Benchmark Guide 2008, 21% of all respondents said they use the "report spam" button to unsubscribe even though the email is not technically spam. Overall, 39% of the complainer respondents said they used the "report spam" button often or very often.

In other words, carelessly sending email to addresses that haven't duly shown permission in your registration process will do several things: hurt your response rates, significantly damage your reputation among receivers and, eventually, put a pinch on your deliverability.

You also risk losing your relationships with your email-services provider and Web-hosting vendor because assumed permission is often unauthorized under terms of their contracts.

#### HOW TO AVOID THIS MISTAKE

Audit each of the ways an email address can be added to your list for a newsletter. Is the individual told they'll be added to the list? If it's over the telephone, have you scripted this for clarity? If it's online or in print, is there a box on the signup form they must proactively check (i.e., it's \*not\* prechecked) to receive the newsletter?

Plus, if you have more than one type of email you would like to send them, have you asked them separately (given separate preferences check boxes) for each? It's not merely a best practice to ensure higher response rates to your future mailings; it's the best way to safeguard your mailer reputation.

Lastly, implementing specific frequency options during the opt-in process \*could be\* quite the cure for your headaches here, and it's a move many industry leaders are testing to ensure that the email they send out counts. For instance, allow your database to decide what kinds of offers they would like to receive and \*how often\* they want to get them.

Once a week? Once a month? Once a quarter? Depending on your customer

niche, these may be timing options that will actually improve your response rates, while deflating your unsubscribes and messages sent to the junk bin. It's probably worth a test. (More on this in Mistake #4.)

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

(1) After entering an email address on the homepage, (2) new GourmetStation subscribers see a stylish but cleanly designed Web page that prompts them to complete the double opt-in at their inbox. (3) There, they are greeted with a straightforward subject line: "GourmetStation Newsletter: Please Confirm Subscription." (4) Then, the gourmet cuisine eretailer's email body features a prominently placed "Confirm" button (gold-hued, 92-by-42 pixels) and a secondary opt-in link, which make finishing the subscription a seamless, permission-driven activity.

Sample 1.1: GourmetStation

teceive our Newsletter with seasonal suggestions and occasional coupons on new additions.	Almost Finished
Imail Address: You are already subscribed to Gournet Stations Newsletter	We need to confirm your email address. To complete the subscription process, please click the link in the email we just sent you
ast Name:	You will receive a final email with a link to download your GourmetStation wine tips. If you naven't received your small within an hour, please sheek your small filters.
Cardinan Shassins	
Hame Inbox 66 messages X	GOURMETSTATION ENTERTAINING & HOSPITALITY
Delete Apply * Apply * Porward Spam 22 Move * A Print More Actions *     O From Subject	GOURMETSTATION ENTERTAINING & HOSPITALITY VIEW ALL TY THE View newsletter subscription is almost complete. Your last small will contain a link download your gift, GourmetStation wine tips.
🕆 Delete 🔿 Reply = 🔿 Forward 🖄 Spam 🤔 Move = 🚵 Print More Actions =	Your newsletter subscription is almost complete. Your last email will contain a link
Delete Reply - Porward Spam 22 Move - Print More Actions -     Subject     CournetStation.com CournetStation Newsletter: Please Confirm Subscription     GournetStation Newsletter: Please Confirm Subscription	Your newsletter subscription is almost complete. Your last email will contain a link download your gift, GourmetStation wine tips. Your subscription to the GourmetStation newsletter contains seasonal offers, new product offerings, and preferred patron discounts. Plasse continuing subscription.

## Utterly Deficient Segmentation

We heard it quite often at Sherpa's 2007 Email Summit in Miami, and it's still true: Top-performing email campaigns are all about relevancy.

While most marketers we speak with also say they would like to do more segmenting – if only to break out recent customers from prospects – they often just don't have either the time or resources (or both). The following reallife response data from our Email Benchmark Guide 2008, however, should inspire you to add segmentation to this year's budget:

- For advertising-oriented lists, 57% of marketers surveyed said that "emailing unique content by segment" produced routinely justifiable results.
- Also for advertising-oriented lists, open rates for segmented versus non-segmented campaigns are as much as 20% higher on average for the first 30 days, and 12.4% higher for days 60-90. For the last 90 days of the first year, segmentation wins by anywhere between 11% and 15% for opens compared to the non-segmented.
- Click rates are even more dramatic in favor of segmentation: They are doubly high for the first 30 days, with a slight increase for 60-90 days, before being more than five times higher compared to non-segmented for the last 90 days of the year.

For finance, publishing and retail lists, segmentation also beat non-segmented every time for each category. But many email newsletters try to accomplish segmentation by adding a little something for everyone to each newsletter issue. Sorry, that's not going to cut it!

Although this works at restaurant buffets (where you try to please the whole family with an assortment of offerings), it doesn't work in email because each message is received by one individual. That individual is only interested in information that's relevant to them.

And, that individual has a very short attention span for your newsletter that is only growing shorter – perhaps as little as a few seconds, generally not more than 15 to 20 seconds. If they don't immediately see something highly relevant and interesting, your email gets deleted.

Unlike print magazines and catalogs, which might get second glances, emails once abandoned are usually abandoned forever. So, by cluttering the newsletter with non-relevant info, you're wasting those precious few seconds of eye time and reducing your overall chances of readership and account lifetime open rates.

#### HOW TO AVOID THIS MISTAKE

Discover how people on your list think of their information needs as being unique. You may want to run a survey (once again, email is an incredibly ROIeffective medium to deliver surveys) or even focus groups.

Other segments may be by age group, purchasing style (discount shoppers versus early adopters), geographic region, etc. As in Mistake #1, allowing your audience to decide how often they would like to hear from you is also worth heavy consideration. (Definitely worth a survey question if you go that route.)

Best practice: Ask about interests up front when folks sign up for your newsletter. If the name is already on your list, send out with a survey and/or start reacting to data on which links they've clicked and which they've ignored. These types of database-driven segmentation and "dynamic content" have been technically possible for more than seven years now, and more marketers are using them, thankfully. But many still do not ... yet.

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

Electronics eretailer Second Act tries to grab more than an email address and a few demos on their registration page. They facilitate built-in segmentation by offering 16 categories for which their subscribers can choose from specific content options.

(SEE SAMPLE 2.1 ON NEXT PAGE)

#### Sample 2.1: Second Act

Please take a moment to se	Preference Center elect your e-mail preferences. Use the drag dowr l like to receive from Second Act.	n boxes below to
* Email:		
* First Name:		
* Last Name:		
City:		
* State:		
Great Deal of the Day Email:	No	
* Weekly Coupons Email:	No ¢	
* Home Automation:	No	
<ul> <li>Front Projection TVs:</li> </ul>	No	
<ul> <li>Home Theater Receivers:</li> </ul>	No	
<ul> <li>Gourmet Appliances:</li> </ul>	No 🛟	
<ul> <li>Home Theater Seating:</li> </ul>	No	
<ul> <li>Home Video and DVD Players:</li> </ul>	No 🗘	
* LCD Flat Panel TVs:	No 🗘	
<ul> <li>Large Appliances:</li> </ul>	No	
* Plasma TV:	No 🗘	
* New Products:	No ‡	
* Refurbished Products:	No ‡	
* Rear Projection Big Screen TVs:	No ‡	
* Small Appliances:	No	
* Surround Sound Systems:	No	
Submit		
Quick Links		
www.secondact.com Into Portal Subscribe to our RSS Feed		
Home   Privac	y Policy   Affiliate Program   Site Map   Login   Support   Policies   Cart	
ecommerce solutions by Zoovy Copyrigh	nt © 2008	No Payments for 90 days
		-

## Lame 'Welcome' Messages

We have known for a couple of years that the email most likely to be read by your newsletter subscribers is the very first one they receive from you. No, this doesn't mean the first newsletter issue or campaign; it means the first email after they sign up.

Most marketers use a formulaic message for this first email, which is usually sent in text-only. From your perspective, it's often seen as an "administrative" message rather than a marketing message. So, it looks and feels more like a receipt or subscription-order acknowledgement than any sort of branded messaging.

Sample of a basic welcome note:

Thank you for subscribing to the NAME OF NEWSLETTER.

SUBSCRIPTION STATUS

If you wish to unsubscribe at any time or feel that

you have been added to our list in error, click the

following link:

REMOVE: http://www.LINKTOUNSUBSCRIBEHERE.com

Some marketers dress this up a bit with some warm wording about what to expect in future email newsletter issues. While we applaud the effort, why not take things a bit further? If this is going to be your most-read email of all time, why not try to get some real engagement or interactivity going? The more you can engage a recipient from the very start, the more likely it is that this pattern of engagement will continue throughout their account lifetime with you.

#### HOW TO AVOID THIS MISTAKE

Review your online content and possible offerings. Perhaps you wrote a great "evergreen" article everyone loved. Perhaps one particular emailed offer got an outstanding response recently. Why not include the offer in your welcome message? So, your welcome becomes a mix of administrative info (brief) and an engaging offer.

Of course, retailers can try coupon offers (15% off, free shipping, etc.) to get their new subscribers, who signed up for the newsletter but didn't make a purchase, immediately engaged in the brand. Or a simple "Shop Now" button is undoubtedly better than nothing at all.

As one example, athletics gear retailer Finish Line offers a smart dual offlineonline coupon. Recipients can redeem it for \$10 off at a store or online. They also invite new signees to immediately join their rewards program in the Welcome message.

On the coupon: No, you don't need to (and should not) mention this extra bonus on your opt-in form; you really do not want your list to be comprised of discount-chasers and whatnot. (You'll want to test the offer to see if it raises opt-ins of course, but that's a different discussion.) Adding an extra unannounced bonus is never a bad thing. Like Finish Line, you will be overperforming against expectations.

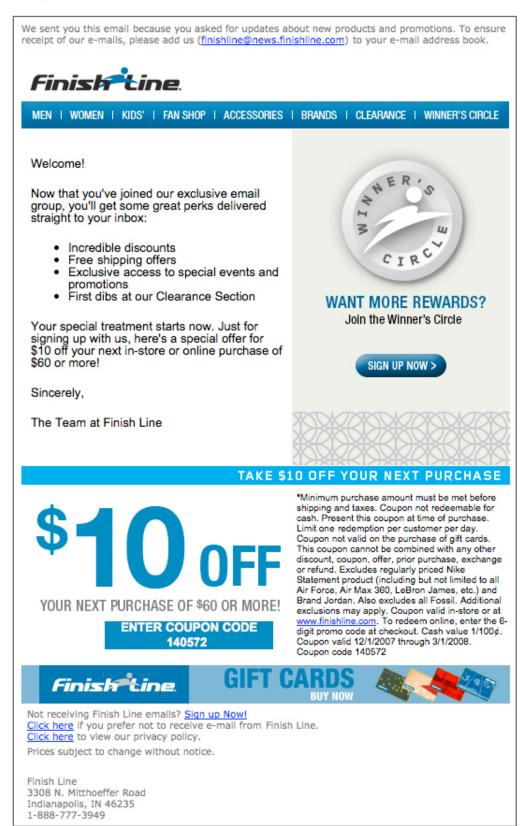
Lastly, be sure to include an annual review of your 'Welcome' letter from then on. Most marketers do it every six months, including reviewing the percent of clicks on the offer.

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

Finish Line makes the most of the 'Welcome' message by offering a savvy dual offline-online coupon. Recipients can redeem the coupon for \$10 off at a store or online. The athletics gear merchandiser doesn't stop there. The 'Welcome' message design uses a nine-category top navigation bar, and they invite new signees to immediately join their rewards program.

(SEE SAMPLE 3.1 ON NEXT PAGE)

#### Sample 3.1: Finish Line



## Frequency Decisions Made for the Wrong Reason

How do you determine your newsletter's frequency? Is it based on how often readers want to hear from you? Did you choose a frequency by default? ("Monthly seems good. Let's do monthly.") Did you pick a frequency that matched your own ability to get an issue written and created?

Frequency is one of the toughest strategic decisions you'll make that will affect the success of your newsletter. But as was touched upon in Mistake #1, it's becoming a hot testing ground for marketers because – with all the messages being sent these days – many are extremely curious to find out if a bit less sending will actually manifest higher response and better sales.

If you send too frequently, you risk annoying readers. The minute you annoy them, you go from valued mailer to unwanted spammer. Not only do you risk losing a customer, but you risk losing your email reputation and deliverability to boot.

On the other hand, if you mail too infrequently and the folks on your list don't receive any other communication from your brand (in any media) during the normal run of things in that time period, you run the risk of lower performance. Simply put, your brand isn't in front of the recipient enough to have any sort of impact.

And during the gap time in between mailings, your competitors may pick up sales that should have been yours. Throttling down your email frequency can be a scary proposition, but there are safe measures to take.

#### HOW TO AVOID THIS MISTAKE

The first thing you need to do is, of course, test. Conduct an A/B split on your signup page for a short duration of testing time that allows you to get a healthy sample. Let half of your new subscribers pick frequency-specific options ("weekly," "biweekly," "three times a month," "monthly," "bimonthly," etc.), while the rest see your current signup options.

This could be a huge part of your timing strategy moving forward, so follow the A/B groups for at least a few months to see if the needle moves in terms of how each responds to offers. Being able to hone in on your subscribers' timing

preferences could very well be a boon to this arm of your brand's marketing.

Meanwhile, because email tracking is becoming more sophisticated, major eretailers have been adjusting their email schedules to reflect increased consumer interest for a few years. As a basic example, many mail more frequently during the holiday rush and barely at all during the slow summer months. Some marketers email only on Tuesdays (a good day for opens and clicks for many brands) and not later in the week when response typically declines.

But, shouldn't how often they visit your website also be reflected in how often they get emailed? Ask your ESP if this is something they can help you test.

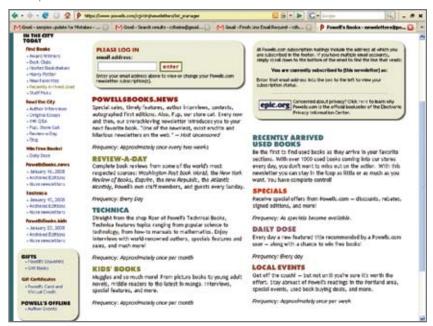
Some advanced B-to-B mailers are also picking up the idea. If a prospect has visited their site or done other activities indicating heightened interest, that prospect may get more email from the company.

And here's a no-brainer: Some marketers only send mail to their list when there's content of genuine value to distribute. When you are ready to hit the submit button to start your send, consider this question: "Am I sending this because it's on my to-do list, or is it something recipients will be genuinely excited to get now?"

The answer should determine your schedule. Once again, common sense rules.

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

Powells.com gives subscribers some truly meaningful leeway when it comes to how often they receive messages. Signees can choose from eight newsletter options with these frequencies: daily, weekly, biweekly, monthly and "as specials become available."



Sample 4.1: Powells.com

## Institution-to-One Messaging

Many marketers forget that personalization comes in two forms.

On the one hand, personalization is about creating a "personal" communication to an individual, which might range from the basic insert first name and last name at the head with common content to customizing content to match a recipient's interests.

Then there is personalization on your end. One-to-one communication means you writing as an individual to another individual – not as an institution to an individual.

All too often, email newsletters come off written as though they are coming from a large institution writing to an individual. Take this quick quiz to see how personalized your newsletter is:

- Is the "from" an individual's name?
- Is the newsletter "signed by" any individual?
- Is there contact information for a named individual anywhere in the text?
- Are there any headshots of individuals?
- Does any of the writing have an individual's "voice" or tone?
- Is the word "I" used more than the words "we" or "our"?

If you answered "Yes":

4-6 times – Congratulations, you're doing great.

2-3 times – Good work, but you might be able to improve even more.

0-1 times – Time to consider revamping your newsletter.

#### HOW TO AVOID THIS MISTAKE

One-to-one messaging doesn't have to be cutesy, nor is it limited to certain types of brands. We know financial brands that carry regular columns from

their analysts in newsletters. They write just as you would expect an analyst to write; you get the sense the column wasn't ghost-written for them by marketing or PR. And you can contact the analyst at his or her direct email if you have questions.

Meanwhile, B-to-B marketers are now often personalizing newsletters by putting the name of a sales rep or account rep for each recipient on the newsletter. The content may be the same for all recipients, but the "from" and contact info is different.

We also know franchise and chain retail marketers, automotive firms and real estate agents who are doing the same thing. The email comes "from" the manager of the local store, even though it's actually written and distributed by headquarters on their behalf.

Once again, you also have to show that there's a true relationship taking place by WHAT you send them. Whether you are talking about a specific salutation within copy or subject line, matched products to customer needs or stated wants, products matching buying cycle (batteries for a year-old iPod), etc., a little bit of personalization can go a long way.

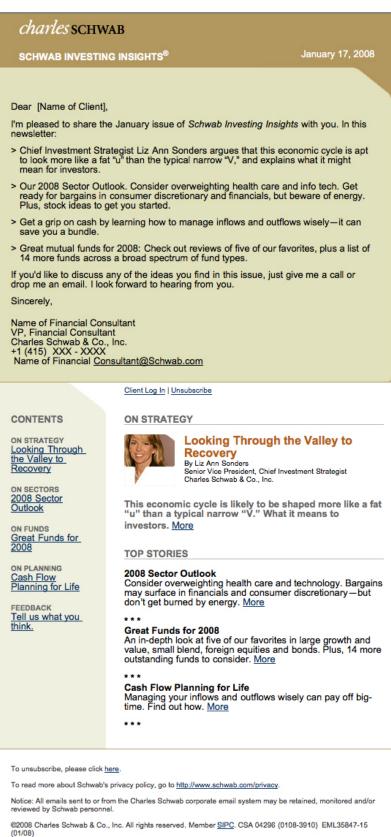
Offer-based personalization can be as specific as your list segmentation. And after all, it's hard for the subscriber to feel like they are in a one-to-one relationship if it doesn't appear you are listening to them.

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

Charles Schwab shows that the simplest gestures can nurture powerful relationships: Their email program connects a personal consultant to the customer when the account gets opened. The consultant's name appears in the reply-to slot, and the message includes the Schwab rep's first and last name and direct telephone number.

(SEE SAMPLE 5.1 ON NEXT PAGE)

#### Sample 5.1: Charles Schwab



## No Real Interactivity

Now, let's take Mistake #5 a little further. Everyone talks about how wonderful the Internet is because it's such an interactive medium. Yet, most marketers treat their newsletters as "blast" content – information that's sent one way, marking the end of the so-called interactivity.

Note: A hotlink back to read an entire story or to accept an offer back at your site is not really interactivity unless you plan to treat each newsletter recipient differently in the future based on that particular click (i.e., dynamic content). Most of the time, you're just using the hotlink to show users something that wouldn't fit in the email itself because of format or deliverability restrictions.

The true nature of interactivity is give-and-take on both sides. You send something to someone, they react, and then you respond, and then they respond, and so on and so on. This is why strategists often talk about email as a "relationship-building medium."

Don't fool yourself. Sending out blasts with links to get more stuff at your site is not building a relationship. It's broadcast advertising, albeit to a segmented market of requestors.

Another note: Adding a reader poll feature to your newsletter is often the first and last additional interactivity newsletter publishers do. However, unless readers truly believe their answers to your poll will be effective and have an impact, they are less than likely to answer it, or to feel in their hearts that your newsletter is interactive. Hence, a poll is an interactive feature, but it's not interactive unless you truly react to it.

#### HOW TO AVOID THIS MISTAKE

Before you get caught up in the fancy stuff, first make sure your email newsletter is interactive on the most basic level. Email Street cannot be one-way.

If a recipient hits the "reply" button, does their message reach a named human being who will get right back to them if need be? Plus, is there a named contact on the masthead with personal direct contact information? No, info@ and feedback@ do not count as direct contact information in anyone's book. JillSmith@ does. Better yet, add in Jill's telephone number and direct extension. Even better: Include a headshot of Jill.

OK, lots of folks are doing a nice job of testing linked videos in email. But, once again, the communication is too one-way to be truly interactive. The video landing pages need to have a "Comments" section. Moderator or editor duties do not have to be extensive; one person on your team can check the comments and approve them over the course of a few minutes at the end of each day.

And, what about a hyperlink with this invitation: "Have a Question About Our Video? Email [insert name of Product, Service, Content Offering] Expert, [insert rep's First-Name] Now And We'll Get Back to You Within 24 Hours!"

Think about the possible conversion rates for those emails to your "expert." In short, for all the ballyhoo about video in email, marketers are only beginning to test what kind of true interactivity can be applied.

Example of cool, real-life interactivity: A popular independent rock band, The Faint, allowed their online audience members access to separate recorded tracks (vocals, guitar, bass, keyboards, etc.) to the songs on their forthcoming album. The viewers were able to download the tracks and do their own mixes, which were posted in a separate forum and listened to by other online community members. Band members posted about their favorite fan mixes.

The idea was pushed by their record label's newsletter. Fans loved it, and it only encouraged sales when the band's version of the album came out. It was their best-selling CD to date.

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

Every issue of Annie's Homegrown newsletter is sent "from" Bernie (a rabbit), whose "headshot" appears in the upper left corner. Sure, Bernie's not a real person, but that doesn't stop thousands of consumers from taking up the newsletter's perennial offer to interact with Bernie at its blog online. Plus, the ongoing news and photos from a real-life customer on Baffin Island give readers the feeling that someday their story could appear, too.

(SEE SAMPLE 6.1 ON NEXT PAGE)

#### Sample 6.1: Annie's Homegrown

## April 21, 2007

Free Shipping Receive free shipping on all UPS Ground orders of \$100 or more. Go to Annie's Store

Bernie's Blog Come join the discussion of Bernie's Blog Discuss current events in Environmental policy, Ieorn about new products in development, and other topics that concern Bernie, the Babbit of Approval, Read the Blog

Store Locator Find Natural Foods store and Supermarkets near your home or office that carry Annie's products. Locate now!

Amie's Affiliates Become an Affiliate and earn cash commissions when you refer friends and family to Annies.com Become on Affiliate

#### **Rabbit Tales**

#### Dear <%Field2%>,

Earth. A tiny magical and mystifying speck, orbiting a star in our solar system within an ever-expanding universe. Our shared planet. Our common ground. Our shelter and aur source of sustenance. The home that connects not only all people but also all other earthly inholitants. From accel to camels, penguins to pandas, ook trees to asprey, honey bees to humans. We are all interconnected, here and now, alive on our home planet, our Earth.

Earth Day is not an observation in honor of individuals or events, nor could it be called a religious celebration in any conventional sense. Still, it is a global celebration, transcending specific holidays and excluding no one. Our Earth awes, inspires and uplifts our human spirits without regard to race, gender or religion. In our commonality, we can celebrate our Earth.

As global temperatures rise and the land, rivers and accens become more and more poisoned and polluted, we humans must raise our collective voice to speak out. We must demand better of ourselves and our leaders. As citizens of the most powerful democracy in the world, a democracy and political system for which men and women continue to socrifice their lives for, we must utilize our rights and privileges. We must use the power of our voices and actions to be responsible stewards.Let's take back our democracy and put it to work.

Oscile p.s. Do you have an Earth Day resolution? Please share it with us (your answer just might win you something snazzy!) so we can share it

answer just might win you something snazzy() so we can share it withothers. My Earth Day resolution is to use as few new plastic bags as possible. I will reuse the ones I have collected or bring cloth bags to the stores where I shap.

#### In this issue:

- 1. Organic Pasta Conversion 2. Annie's Farmer Profile: Meet the Turners
- Annie's Farmer Profile: Meet the Turners
   Recycling & Reusing Annie's Packaging
- 4. Native Energy Helping to Reduce Our Bunny Footprint
- 5. Stop Global Warming
- 6. Fan Letter of the Month
- 7. Stand For Peace Goodie Bag

#### What's the Next Name

As you know from previous Rabbit Tales issues, we're looking to you to help us renume our Mobile Tour. So far, we've received 31 different suggestions from our believed Rabbit Tales readers as to what to call the vehicle itself and the overall tour. All of the suggestions were fantestic. But we haven't chasen one yet because

of you to spin your creative wheels and add to the idea pool. So the search continued Read he ideas we've gotton s far.

For all you new to the contest, here's the skinny. This year, we uight a troiler and hit a road in a tour acreas a country, stopping at irious events, sampling r delicious macaroni & sees, Cheddor Bunnies d Bunny Grahama. We dubbed our traveling roller "Annie" a Stand" and the tour itself encine Binhie Tour"

we plan next year's venture, we want to be *little* sassier, a little tchier. Help us rename

Send us your brilliant ideas. We'll decide by the end of this month, and send a bountifud gift filled with all kinds of Annie's goodness to these who came up with our fovorite three Annie's Pasta new Made Exclusively with Organic Durum Semolina Wheatl



We're proud to announce that all of our yummy products - with the exception of our Gluten-Free Rice Pasto & Cheddor - are now mode exclusively with organic durum semalina wheat postal Since 1998, when we became the first to introduce organic mocaroni & chesse, we've worked with organic wheat growers to build the supply. We now

work with more than 75 arganic family formers - mostly out of North Dakata, Mantana and California- who grow our organic durum wheat. Organic means that it's produced without synthetic fertilizers, herbicides, pesticides, GMO's or irradiation.

And our cheese? We're supporting Cedar Grove, our organic cheese supplier, as it works towards gaining Sustainable certification from the Food Alliance - a step beyond organic certification. We're very excited about this apportunity to grow within and support the movement toward "beyond organic".

Why Organic? Learn more about organic farming and sustainable agriculture. Grow your own garden with the help of our Growing Organic beskiet!

Get \$2.00 off any Macaroni and Cheese product when shopping anline . Use Coupen code ALLORGANIC, Valid until May 31.

Back to the Top

#### Meet The Turners

"It used to be that farming knowledge was truly valued, but now there 's an urban mentality that looks at farmers as peasants. Farmers are some of the smartest people I know. Give a farmer some iron and he can make anything. Farmers are the original engineers."

Dee Turner

It takes a lat of hard work to grow the organic durum wheat that makes up Annie's organic pasts. Our organic farmers do what they do because they have incredible respect for the land. Thanks to their care and consideration, their farm's soil stays healthy and you get to eat mineral-rich pasta that's been grown and processed without synthetic fertilizers, herbicides.

Living in northeastern Montana, the Turners are known to consistently grow some of the best wheat available. Welcome, Dave and Dee Turner,

to the Annie's family and for helping us to provide the best ingredients to our customers! Read more about the Turners.

One of our farmers, Terry Jacobson, is guite the talented poet. We received his book of paetry and couldn't resist sharing with all of you. Read Right of Ownership.

Back to the Top



The Tur

## Deliverability: Content, Formatting & Lack of Self-Advocacy

Deliverability concerns turned out to be one of the lesser worries for the marketers we've talked to, but we're left wondering if people aren't merely putting their heads in the proverbial sand.

Consider these stats from our Email Marketing Benchmark Guide 2008: 30% of practicing marketers don't take the time to figure out their actual rate of delivery, while 12% have no idea how to characterize their organization's precise definition of delivery. Hmm ... it's hard to sell your wares if the message isn't getting through.

Marketers are in denial about what their deliverability situation may look like because it makes them feel helpless. It's one of the key aspects to their campaigns where they probably have the least control. Keeping your copy "un-spammy" just isn't good enough anymore. And now we're starting to learn that having a good reputation isn't necessarily the cure-all we thought it \*might be\* about six months ago. (Although, to be clear, we at Sherpa still HIGHLY advise making reputation management a HUGE priority.)

Marketers also tend to fall into two "mistake camps" when it comes to email filtering:

 Camp #1. "It doesn't happen to me. My reports say 95%-99% of my mail is delivered."

Well, unless you have had your delivery audited by a third party, as much as 20% of your campaign email may be getting filtered.

• Camp #2. "It's our email service provider's job to get the mail past filters. If too much is being filtered, we'll switch broadcast vendors."

The answer to that: Although competing vendors may tell you that they can save the day, chances are one of the big (but not only) reasons your email is stopped by filters is because you formatted it incorrectly in HTML. Or, it could be that your reputation with an ISP or two is bad.

#### HOW TO AVOID THIS MISTAKE

Assuming you're already doing the basic stuff – only mailing true permission names messages you're darn sure they're interested in at a non-annoying frequency – here are four more factors to double-check:

*Factor #1.* Are you currently using a dedicated IP address to send email that no other mailer ever uses? Almost all vendors offer it, and it's your responsibility as the mailer to insist on using this service.

Otherwise, you're at the mercy of every other mailer sending from the same IP address. If any of the folks on their list block or blacklist them, your mailings are tarred with the same brush because you appear to be identical.

*Factor #2.* If you send in HTML, is it coded properly? Industry experts have told us off the record that it's actually STILL rare to see email newsletters and alerts coded cleanly. (Reportedly, there have been only slight improvements on this front in recent years.)

For instance, a great deal of email design is done by Web designers who don't realize email requires super-clean code. Plus, as original email templates are altered and adjusted over the years, the code can get messy.

*Factor #3.* Content filtering is still HUGE in the corporate world. Excellent email service providers can help you get through to major ISPs with volume controls, strict list hygiene and reputation.

But, you must remember to be your biggest deliverability advocate when speaking to your ESP. Talking with them should be just like going to the doctor - it's your job to ask questions, too. (That goes for factors #1, #2 and #4 as well.)

*Factor #4.* The most important thing you need to do is improve your sender reputation. Work with your ESP on this if you need to improve deliverability.

Example of why deliverability is huge: In a recent Sherpa Case Study, we saw how events marketer LiveNation dramatically tempered their massive email list for three months worth of campaigns, only sending to purchasers from the past 16 months for one month before slowly reopening the spigot to include all database records. It worked wonders; they saw 20.4% more messages get through and a year-over-year increase in email-generated revenue of 143%.

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

eDiets tested a number of 'sexy' subject lines that other marketers might have steered clear of due to concerns about getting flagged and sent to junk bins. Not surprisingly, they learned that the best kind of email content management can entail testing your own audience. eDiets saw opens jump by more than three percentage points with the sexier subject lines and got clickthroughs as high as 92.2% in the tests. Meanwhile, their deliverability rate didn't drop a bit.

#### Sample 7.1: eDiets - Sex Shockers: Positions, Dos, Don'ts



#### ARE YOU HEAVY OR HEALTHY? ove() ID YOUR WEIGHT 30 Worried about your weight? Orect cut the chart, which we have the dat that he page you nate 87+128 105 136 ines Feelfuller langer Reduce your hunger and crawings Assail Done scoper "Topics" and "S 510 101-120 111 - 143 52\* 104 - 137 115 - 148 GLYCEMIC Lose 10 lbs. in 5 Weeks CLICK HERE TO GET STAATED Table Of Contents Dating Dos & Don'ts lating Dos & Dan'ts Taulo Gobling for the "sight over" to kits when the bel drops, but will you speed 200° asking the same during altibutes you're ande year after year? Backshing hits yea with your es is re wise to speed 200°. The the right thing Sex Dischery! 5. 7. Multiday Longforms THE DET PROFILE Wanted Legal Profilia ex Shockers! It's All in Your Head Try FRS OhA Sex Fact nted: Legal for 2 Weeks! el Better With althy Energy! en con less to eet a Morguy More Not News ny suggestions on what's can do and share's can go to else and eeingle and may's It's All In Your wheel scheme Lorenty on Long billend Dr. Kannier Supports. Cot a samiltori for par sex expertit Which is Your Perfect Diet? Love Lines Archive How Long Should & Leet? Things You Shouldn't Share Vict Your Patter My Guy Wan't thus Starnet Stop Setting: Fed Red Lovel How to Run & Perfectly Good Maistanute: derbierre Supprisonal ServiceNew Network, Check out this action in the term of on A Plan **Diet Your Way!** Of your resolution FREE\*Diot Profile Love 14 Rn. in 5 weeks

eDiets - Dumbest Things to Say in Bed

Newsletters in RSS field format here

## Designing Images That Appear as Red Xs

 ${\sf S}$ till wondering if you should be sending HTML or text-only newsletters?

Here's the bad news first: Getting HTML images to appear for people who have images turned off hasn't gotten much easier. The good news: Marketers are getting remarkably more intelligent about the way they design their HTML newsletters to look intriguing even if the images do not appear right away.

It's amazing how many big-brand retailers, however, are still sending out bannerstyled messages that appear as blanks or red Xs after initially being opened. We won't name names to protect the not-so-innocent, but we at Sherpa have been watching and, overall, the firms doing the best job are medium-sized, eretail-born firms. (Not surprising, we know.)

#### HOW TO AVOID THIS MISTAKE

At the same time, one example of a big-brand marketer doing excellent work in this regard is A&E Television Networks. Basically, they laid out the blueprint to ridding red Xs from your design.

(See http://www.marketingsherpa.com/article.html?ident=30071 for the article.)

Here were their three major steps:

Step #1. Balance copy and images. They created a three-column layout where the text flowed up and around images so readers who had their email images disabled could focus on the message rather than the blank spaces.

Step #2. Employ ALT-text tags. They used a feature available in all HTML email programs, but not used by all marketers: ALT-text tags. The tags allow the designer to insert descriptive copy that the viewers could read inside the blocked images.

Here's what you need to do to add ALT-text tags:

- Open the image tag (IMG)
- Add the ALT-text attribute: (img src="http://..." alt="XYZ")

Type in copy the way they wanted it to read

Step #3. Implement checklist. To avoid badly written code or copy typos in the ALT-text tags, A&E put together a 13-point quality assurance checklist that addressed various potential tripwires in rendering and deliverability.

Of course, this is something you can easily test in-house. You should already have an account for every free ISP, as well as the Comcasts, Time Warners and AT&Ts of the world. So, test your designs in each of those accounts (and, of course, Outlook) before you settle on a "post-red X" template. And if you have any other difficulties with the red Xs, contact your ESP – they will be happy to help you with these procedures. (If not, tell them you are moving on.)

A&E Relationship Marketing Manager Ana Lucia Dunkle and her team are sure glad they did. With clickthroughs being their most-important data point, they saw a whopping 41% increase since the overhaul. In addition, email-generated traffic from the content programs has doubled at their Web sites. The ALT-text tags, as well as the improved copy/image design balance, deserve most of the credit.

"We've seen that designing HTML for a Web page and an email is totally different," she says. "It's been difficult for our designers because they're used to designing using tools like CSS, Flash animation, Java script, etc. So, we went back to basics and found that HTML as a programming language contains a plethora of tags and attributes that may not always be used for Web page design but can be taken advantage of in email."

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

Abandoning banner-style emails for designs involving ALT-tags, which let text appear inside images even if a recipient has images turned off, proved to be a boon for A&E Television Networks' newsletters. With clickthroughs being their most-important data point, they saw an incredible 41% increase – while email-generated traffic from their content programs doubled at their websites.

(SEE SAMPLES 8.1 & 8.2 ON NEXT PAGE)

#### Sample 8.1: A&E Television

#### Sample 8.2: A&E Television

Date: Tue, 4 Apr 2006 18:55:07 -0400 Subject: A&E: We're wheeling and deal	ling, Vegas style.	Sent: Monday, July 30, 2007 2:51 PM Subject: NEW time! New episode: Stic	ky stuff	
P pell from (read)	RL Series Premiere	This DAY IN HISTORY 7/30/1971; Fighter jet collides with passenger plane The viewers have spoken, and the winners are. Biospoken, and the winners are be reliable Choice, here are the reliable Freight Trains	Provide the State of the state of the state of the state     Decision of the State of the State of the State     Decision of the State of the State of The State     Decision of the S	
important crossrea finding women to i series, GOD OR T capturing the tensi	snkie is trying to get off meth at of jai. And when he tracks ts, he is moved by her life story e is about second chances, and	Works Biggest Machines 3 (121) Naturs's Extreme Aircraft Maturs's (121) Naturs's Hornspower (100) Universe (121) Universe (121) Birwing Ber Birwing Ber Buy one MODERN MARVELS DVD, get one freel MODERN MARVELS	New catch MODERN MARVELS Monday-Friday @ Rpm/7C Chuck the <u>TV Schedule</u> for more MODERN MARVELSI FACTORS 1) Wonking in zero gravity might be a challenge if it werter? for hook and loop fasteners - which line the wells, ceiling, and floor in many sections of the international space station. 2) The historic pursistment far and feathering should have been that gave the ponsity its slok. Burmag occurred in less than three seconds, and the accused was line to clean it al off with tarpentine and tar scop. Cet <u>The History Channel Megazine</u> Sign up for your FREE Trial issuef	West more Hign.up!
OGRAPHY: WOMEN OF COUNTRY riday, April 7 @ SpmJ7C     usicians. Businesswomen. Stars, The wo purtry music are not only making if m a n ond, but changing the industry in the pro onhour special gives a naver-before-see e glameour, heartache and mesic of some mate stars in the country music business arbara Mandroll, Emmylou Harris, k d La mes, Loruta Lynn, Naomi Judd, Tanya T isha Yearwood, Reba McIntyre and Cryst neta Lynn's th stary on DVD	nan's suspect for 17 years, until DNA fingers another man who offers a chiling account of Diane's last breath. In 1983, a young mother	The Creation of the Computer DVD	ITunes Download to own!	
PRIL HIGHLIGHTS by Satan Possessed: The Search for th Pevil: America Undercover Nonday, April 10 @ 9pm/8C Nography - Gone Too Earty Inday, April 14 @ 8pm/7C sat the ASE Store 1 > all Dog DVDs BEST SELLERS > BEST SELLERS > BEST SELLERS > BEST SELLERS	n <u>Mysteries Of The Bible®</u> Sunday, April 16 @ 8pm/7C Dallas SWAT - New spisode Thursday, April 20 @ 10pm/9C			

## Disregarding Your BlackBerry and Mobile Readers

Did you know that 64% of key decision makers are looking at your carefully crafted email on their BlackBerrys, iPhones and other mobile devices? In addition, regular users are often from a wealthier demographic – with an annual household income of more than \$100,000.

Yet, chances are, your email looks downright terrible in BlackBerrys. The good news is that mobile email isn't, per se, replacing desktop email usage; it is merely complementing it. Because consumers know that the quality of mobile email rendering is not as good as it is on a computer, they'll typically wait to deal with commercial email until they're back at their desks.

At the same time, ignoring the impact your campaigns can have on BlackBerry, iPhone and mobile users would be foolhardy. In a Case Study from September, we saw how sending text-only messages on the weekends helped the Durham Bulls minor league baseball team have their best playoff tickets sales campaigns in their history.

Further, there's no reason why marketers shouldn't be able to balance the needs of their readers who are on mobile and at their desks. In fact, with swamped inboxes being the top challenge to email marketers, this is an area where you can get a distinct leg up on the competition (especially B-to-B marketers).

#### HOW TO AVOID THIS MISTAKE

#### What do you do?

First, get a BlackBerry, iPhone and other wireless devices and see your emails for yourself. Then, call for an immediate meeting with your email design team.

Second, design your messages so they can be read in almost open-standard formatting. If possible, you want malleable email that conforms to where relevancy through the message is maintained no matter what receiver or device the recipient is using. But, unfortunately, with all the different protocols for every receiver, it can get rather complicated.

The easiest solution is to offer text-only messages when you are emailing during peak times for BlackBerry users, like the Durham Bulls did on weekends. But business professionals are often not at a desk even during regular hours.

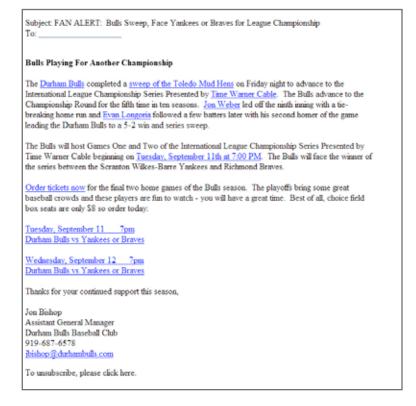
What a lot of smart marketers are doing to dually serve their computer- and mobile-based subscribers is to design the offer (or "the hook") in text format at the very top of the message. What's below it – for the sake of this particular discussion – doesn't matter. At least everyone knows WHY you are emailing them. Hence, if necessary, they will make a mental note to examine your entire message when they get back to their desks. In the case of "traditional" HTML emails, that might not be the case at all for people receiving them on BlackBerrys and not being able to make out a thing.

(For more on this subject, check out the Special Report we did last year: http://www.marketingsherpa.com/article.html?ident=30057)

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

The Durham Bulls tried to target BlackBerry weekend readers in a timesensitive campaign with a text-only email, which was followed by an HTML message three days later. The one-two punch sold 262.3% more single-game tickets than their average 2007 email campaign. Better yet: 88.5% of the sales derived from the initial text-only message.

#### Sample 9.1: Durham Bulls Baseball text-only email



Sample 9.2: Durham Bulls Baseball HTML email



## Repeating Ad Types

One of the more interesting projects while putting together the 328-page Email Marketing Benchmark Guide 2008 turned out to be the eyetracking tests. In the email eyetracking, we wanted to explore how people view ads in newsletters and the different elements that could positively (and negatively) affect their attention.

We led test groups through several rounds of newsletter changes, each time trying to introduce variations to test their effect on how people view and move through the page.

One of the most telling findings was that, in these unmodified emails, attention on the top left ads dropped steadily each time the audience viewed them. By the third viewing, attention had dropped to almost zero.

Of course, we're all aware of "banner blindness," but it's interesting that this occurred so quickly and to ads that were highly relevant to the context of the surrounding content. (This likely helps explain why moving our house ads from the right to the left was such a big win for the Sherpa newsletters.)

#### HOW TO AVOID THIS MISTAKE

This news sounds like a conundrum for your design team, huh? We can hear them now: "Are you telling me we have to change the template every third or fourth mailing?"

Fortunately, there are methods to positively change attention, and we explored a number of them. Yes, the bottom line is to change things up. Ad rotation isn't necessarily enough – if ads are in the same location and are the same size, blindness occurs quickly. In several subsequent tests, we found that changing ad position and format can jumpstart attention.

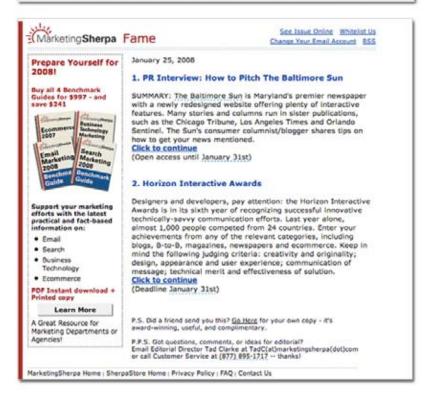
Simply put, you need to mix up your ad spots on your newsletter without losing its consistent feel. Use different ad types – from graphical ads to text lists. Slight variations can bump up attention. If you have a template with a couple of choices, rotate between the spots to keep the ads looking fresh.

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

Here's one from the MarketingSherpa file. We tested moving our house ads from the right-hand side of our design to the left margin, where they would appear in preview panes. Presto! 28.24% more clicks.

#### Sample 10.1: MarketingSherpa

Practical Know How & Case Studies marketing sherpa	EmailSherp	а
Auly 21, 2006 CASE STUDY: Emailed Video Hotl Business Development Reps Lan Accounts SUMMARY: Do your reps ever have troub prospects to agree to meetings so they account? Here's a great new Sherpa Case Study t with that problem. Best of all, it doesn't budget. Includes creative samples and d result stats: <u>http://www.marketingsherpa.com/article.pho?iv</u> (Open access until July 31st) Hore Recent MarketingSherpa Headlines:	d (Big) New ole getting major can pitch the hat could help you require a huge lelinously positive dent=29552	New This Week!
<ul> <li>Besults: MarketingSherpa's Business Tech Study 5 Practical Insishts &amp; 7 New Char</li> <li>Case Study: How the Georgia Aquarium 5 Tickets Per Day via Ecommerce</li> </ul>	1	Search     Email     OM     Lead gen
>> Help Wanteds: 35 New Jobs + Post Your O	twn Opening	Budgeting
click for com click to search 500+ Case Si	plete list of <u>new stories</u> tudies in <u>SherpaLibrary</u>	Learn More or call 877-895-1717



## Collecting Bad Response Rates

While collecting data for a number of our email-related research endeavors, we were surprised to learn that not all marketers use the same math to calculate their rates – mainly clickthroughs and conversions. For instance, some divide their clicks by the total list to get their "clickthrough rate." Some divide it by the number of opens.

Who's to blame for this mess? Not anyone, in particular; it's just the industry as a whole, which has not established standards for emailers.

The potential trouble with all of this is that marketers who aren't doing the math the right way are not as likely to hone in on what's working (or not) in their campaigns. The problem could have to deal with anything from the subject line, to the creative, to the call-to-action copy to the color of a button. Heck, there could be people in the same brand's department calculating things differently.

#### HOW TO AVOID THIS MISTAKE

First of all, you can clean up this situation with – you guessed it! – a little common sense. Here's an easy-to-understand breakdown of how most industry leaders are tallying their stats:

- How to calculate opens: Divide the number of opens against the sum of delivered addresses (to the best of your tracking) – and not the entire list. There's little use in judging a subject line against a group of people who never saw it.
- How to calculate clickthroughs: Divide the number of recipients that click through by the total opens – and not the entire list. This way you can assert how truly effective the body of your message was, along with the subject line if you like (that's up to you and whether you think subject lines affect clickthroughs).
- How to calculate conversions: This is the most debatable of the three, since some marketers tend to "cook the books" at this stage by calculating conversions against the smallest possible pool. But it is not difficult to figure out which kinds of calculations actually equal a fair assessment.

If you want to judge a campaign in its entirety, from the list segmentation to the subject line to the body of the message to the landing page to the offer, divide the amount of unique transactions against the number of total delivered addresses. But, if you want to measure the effectiveness of just the landing page, divide the number of transactions by the amount of clickthroughs.

Over time, if you consistently collect rates in these manners, you will get the truest read on how the different components to your campaign are performing. And, that is what's really important.

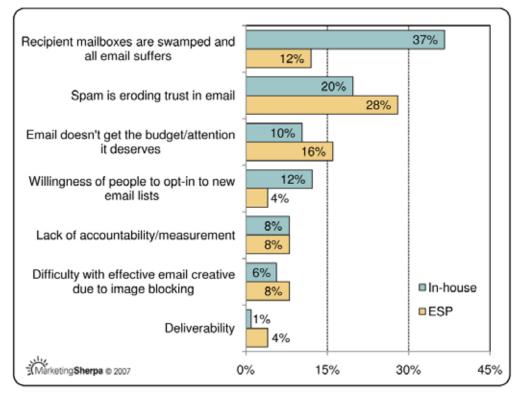


Chart 11.1: Biggest Challenges Facing Email Marketing, In-House vs. ESP Mailers

Source: MarketingSherpa, Email Marketing Benchmark Survey, November 2007

Methodology: This fifth annual survey was opened to selected MarketingSherpa reader lists on Oct. 23, 2007, and closed on Nov. 2, 2007. 1,210 total responses were collected from in-house email marketers and employees at agencies/ESPs working with email. Any respondents not directly involved with email marketing were screened.

OK, maybe saying 8% shows a lack of accountability/measurement doesn't immediately raise an eyebrow. But that's still a pretty high response. And the marketing community didn't launch the Email Standards Project (http://www.email-standards.org/) in recent years for nothing. It was founded to fill a troubling void and to create a standards-based culture to make email better for marketing.

## Relying on Email Only

Whether you are talking about combining media, such as TV and radio spots, roadside billboards, banner ads or telecommunications, one strategy that is still in style is multichannel marketing. With that in mind, even if your newsletter is a vital part of your communications with clients and/or prospects, don't rely on email alone. One-two punches of the smart variety almost always test better.

For instance, Disc Makers targets their audience of music recording hobbyists by emailing request-a-catalog campaigns to past customers and opt-in prospects; then they mail the catalogs. "The email campaigns qualify the catalog requests at a higher level and increase [ROI]," says Kate Sullivan, Marketing Manager. "Most of our sales come over the phone, and the direct mail-email combinations drive those calls."

Indeed, email alone is not going to do the trick for a promotion (unless your brand has one heckuva longstanding offline presence and an INCREDIBLE house list, perhaps). It helps greatly if you complement it with another channel.

#### HOW TO AVOID THIS MISTAKE

First of all, reconsider your own newsletter strategy. Perhaps you should send follow-up printed copies of your newsletter to top prospects and best customers. Or, perhaps, you should create a bound booklet or syndicated PDF of your best-of articles for annual distribution. At the very least, supplement email sends with RSS feeds (a companion to, not a replacement for email) and posted online articles (in a search engine-friendly format).

If your message matters, then make sure people receive and pay attention to it. Be as creative as possible in the ways you reach out to them. Of course, retailers have the luxury of combining email with one or two examples of the other forms of media. Combining email with a channel that has traditionally worked well for you offline may be worth a test.

your email prefer

1-866-266-0884

#### SAMPLES FROM MARKETERS WHO GET IT RIGHT

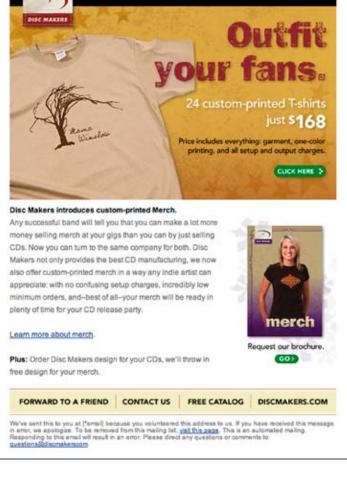
There are two popular and proven ways of using email with your print catalog. Like many successful marketers, World's Finest Chocolates has consistently used email to announce the in-home arrival of their seasonal catalogs. And since pushing the print book is important to Disc Makers' success, they regularly include an image-driven, request-a-brochure house ad in their newsletters.

Sample 12.2: Disc Makers

## This email contains images. If you are having trouble viewing it, please dick here. A New Catalog Is In The Mail! World's Finest Checelate If you don't get your new catalog soon, request a copy through our website at www.worldsfinestchocolate.com Shop Now for orid's Finestill Chocolate has sent you this email advertisement because you have purchased from us or registered receive our email updates. To be sure our mail reaches your inbox (not buik or junk folders), please add chocolate@wfchocolate.com to your address book. If you would like to change your email address, or no longer wish to receive email from us, let us know by updating

Sample 12.1: World's Finest Chocolate

vour fans 24 custom-printed T-shirts just \$168 Price includes everything: garment, or printing, and all setup and output charges. CLICK HERE 5 **Disc Makers introduces custom-printed Merch.** Any successful band will tell you that you can make a lot more money selling merch at your gigs than you can by just selling CDs. Now you can turn to the same company for both. Disc Makers not only provides the best CD manufacturing, we now also offer custom-printed merch in a way any indie artist can appreciate: with no confusing setup charges, incredibly low minimum orders, and-best of all-your merch will be ready in plenty of time for your CD release party. Learn more about merch. Request our brochure. Plus: Order Disc Makers design for your CDs, we'll throw in 60> free design for your merch. FORWARD TO A FRIEND CONTACT US FREE CATALOG DISCMAKERS.COM



## ABOUT MARKETINGSHERPA

MarketingSherpa Inc. is a research firm publishing Case Studies, benchmark data, and how-to information read by hundreds of thousands advertising, marketing and PR professionals every week.

Praised by The Economist, Harvard Business School's Working Knowledge Site and Entrepreneur.com, MarketingSherpa is distinguished by offering practical, resultsbased marketing information researched and written by a staff of in-house reporters.

MarketingSherpa's publications, available at http://www.MarketingSherpa.com, include:

- 800+ Case Studies on marketing from Agilent Technologies to Xerox, searchable by company or topic. All Case Studies are researched and written by in-house reporters.
- Annual Benchmark Guides featuring primary research and collected "best of" secondary research on statistics related to search marketing, email marketing, ecommerce and business technology marketing.

#### MARKETINGSHERPA NEWSLETTERS

Visitors to MarketingSherpa.com may sign up for their choice of newsletters, including: specific Case Studies for business-to-business versus business-to-consumer marketers, email-focused studies and Career Climber – the best way to find a great marketer or a great marketing job.

#### Get the Weekly:

100 Case Studies and 50

book contest giveaways

per year, hotlinks to the

week's research, awards

Best-of Weekly-

and jobs.

Or choose by topic:

- Business-to-Business Marketing
- Marketing to Consumers Online
- Great Minds: Interviews
- Fame: Awards & Speaking Gigs
- Email Marketing

- ContentBiz:
- Online Pub. Industry • Job Classifieds
- SherpaStore Newsletter
- Chart of the Week

Sign up for newsletters at http://www.MarketingSherpa.com.

#### MARKETINGSHERPA SUMMITS

MarketingSherpa also hosts annual Summits. This year's include:

- Email Summit '08 February 24-26, 2008 Miami , FL
- Selling Online Subscriptions Summit '08 May 12-13, 2008 New York City , NY
- Web Optimization Summit '08 September 2008 Orlando, FL
- B-to-B East Coast 2008 Summit October 5-7, 2008 Boston, MA
- B-to-B West Coast 2008 Summit October 26-28, 2008 San Francisco, CA

Contact MarketingSherpa: Customer Service available M-F, 9-5 (ET) Service@MarketingSherpa.com (877) 895-1717 (outside the U.S., call 401-247-7655)

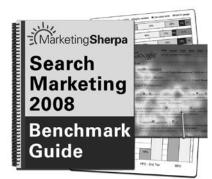
## PRACTICAL REPORTS



#### MarketingSherpa Landing Page Handbook 2008

Newly updated and expanded for 2008, MarketingSherpa's bestselling Landing Page Handbook helps you raise conversions by up to 55% or more for search, email, and ad campaigns for lead generation, ecommerce, and even blogs. Includes: page design & copy instructions; 54 stat & data charts; 114 samples of landing pages to copy; help for search, email, B-to-B, ecommerce, blogs & lead generation conversions

273 pages. Published November 2007 by MarketingSherpa; \$497 for instant PDF download plus printed copy!



#### MarketingSherpa Search Marketing Benchmark Guide 2008

New handy guide gives you: 2,475 search marketers surveyed; 184 charts & tables +10 eyetracking heatmaps; 711 search marketing agency execs and staff surveyed; growth rates and ROI of search marketing vs. other marketing tactics; stats on costs per click, conversion rates, SEO vs. PPC and more. 275 pages. Published September 2007 by MarketingSherpa; \$297 for instant PDF download plus printed copy!



#### MarketingSherpa BusinessTechnology Marketing Benchmark Guide 2007-08

- 1,038 B-to-B marketers surveyed
- 4,658 business tech buyers surveyed
- Practical data on: search, email, PR, direct mail, lead generation, trade shows, podcasting, telemarketing & budgeting

285 pages. Published May 2007 by MarketingSherpa; \$297 for instant PDF download and printed copy!

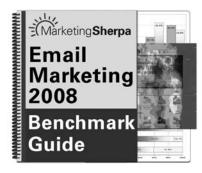
#### + Bonus \$127.00 B-to-B Homepage Study has:

- 34 images & eyetracking heatmaps
- 6 proven ways to improve your homepage
- Real-life data on Oracle, IBM, CareerBuilder.com, Sun Microsystems, & 5 more Web sites

Get B-to-B Benchmark PDF + Print + \$127.00 Bonus Study Free Price: \$297

#### For more information, contact Customer Service at (877) 895-1717 or service@sherpastore.com

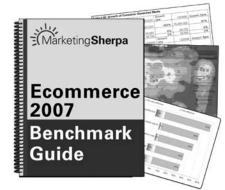
## PRACTICAL REPORTS



#### MarketingSherpa Email Marketing Benchmark Guide 2008

Complete with all new research, Marketing Sherpa's fifth annual Email Marketing Benchmark Guide delivers the fact-based data you need to compare your Email campaigns with others. Includes: Results from in-depth survey of 1,210 marketers with hands-on Email experience; 260 charts, 12 images and 9 new eyetracking heatmaps + 4 new special reports

328 pages. Published December 2007 by MarketingSherpa; \$347 for instant PDF download plus printed copy!



#### MarketingSherpa Ecommerce Benchmark Guide 2007

Practical ecommerce data to help you improve shopper-to-buyer conversions. All-new Guide features: 98% new content; 223 charts & tables; 1,913 ecommerce marketers own data; Survey results from heatmaps 2,449 online shoppers; New eyetracking incl. Best Buy, Circuit City & Wal-Mart

294 pages. Published March 2007 by MarketingSherpa; \$297 for instant PDF download plus printed copy!



#### Buy all 4 MarketingSherpa Benchmark Guides for only \$997 - and save \$241

The latest practical and fact-based information on:

- Email
- Search
- Business Technology
- Ecommerce

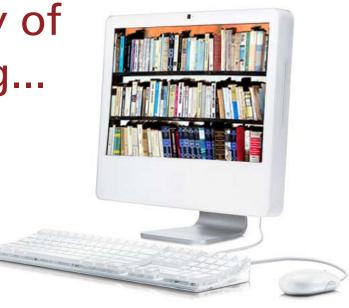
A great resource for Marketing departments or agencies

http://BenchmarkBundle.MarketingSherpa.com

For more information, contact Customer Service at (877) 895-1717 or service@sherpastore.com

# Entry to the Library of Real-Life Marketing...





#### A PRACTICAL, EXTENSIVE, EASY-TO-SEARCH, FACT-BASED, ONLINE RESOURCE FOR MARKETERS.

- Case Studies more than 800
- How-to training resources more than 560
- Interviews more than 300
- Special Reports articles more than 210
- Research database more than 4,450 data points
- Creative samples more than 2,700
- Topical microsites more than 50
- Marketing Awards calendar more than 365
- Marketing, Advertising & PR events calendar more than 920

BONUS - MarketingSherpa members get 10% off anything and everything purchased from SherpaStore, including Summit tickets and Benchmark Guides.

#### 5 GOOD REASONS TO SIGN UP:

- 1. You can set up your MarketingSherpa Membership with a FREE 7-day Trial.
- 2. You get access to the research you need for budgeting, forecasting and tactical decisions data that'll make your presentations sing.
- 3. Instant access to inspiration, thanks to the hundred of Case Studies and thousands of creative samples.
- 4. With your 10% discount off SherpaStore purchases, it's possible to recoup the entire cost of your annual membership in a single shopping trip.
- 5. If you aren't satisfied, you can get out of your membership any time and get a full, pro-rata refund of all unused months of your membership.

## TO FIND OUT MORE AND SIGN UP GO TO:

http://SherpaMembership.MarketingSherpa.com or call 877-895-1717.

## Join today for the discounted introductory annual price of \$397! (\$200.00 off retail value).

the number tickets remaining Join America's top 800 Email marketers and discover the latest research and Case Studies on successful Email programs.

## MarketingSherpa **EM@IL SUMMIT '08** Expo & Awards

### MIAMI, FEBRUARY 24TH-26TH

Less than a

901

mont

TRAINYOURTEAM

Basecamp - Copywriting for Email 101

#### ALL-NEW

- Case Studies, panels, speakers, networking
- **3rd Annual Email Awards**
- **One-on-One Consultations**

### Sponsored by:











# Discover

## Email Tactics and Strategies that Really Worked from 47 Seasoned Marketing Professionals.

Come to the 3rd Annual Email Summit in Miami, February 24-26, 2008 (Sunday – Tuesday), and we promise you'll leave with practical and specific Email tactics and strategies that you can apply directly to your business or your clients' businesses.

Whether you're involved in B-to-B, B-to-C, operations, small business, multinational or agency, Email Summit '08 has been set up to address your specific issues.

Here's how:

- Three distinct tracks to choose from – B-to-B, Advanced B-to-C, Operational
- Private consultation clinics
- General Sessions on Office Politics & Email Policy, Sending Emails that Inspire Action, What I Learned at Email Summit '07, and the latest research on Email Marketing

While in Miami, network with 800 of your marketing peers from around the country. Gain valuable information from the many vendors at our Expo and find out who will be MarketingSherpa's 2008 Email Award winners. It's MarketingSherpa's biggest Email Summit ever, with three days worth of Case Studies, panels, training and research data that will provide answers to your most pressing challenges whether they be growing lists, creating design to maximize results, avoiding filters and increasing delivery, or improving ROI.

#### **BASECAMP TRAINING**

"Copywriting for Email 101: Inspiration & Remedial Skills" is being taught by MarketingSherpa Founder Anne Holland.

- Learn the most effective methods of creating copy for email subject lines, text copy, and landing pages.
- Submit real life email examples for critiquing

#### **COCKTAIL PARTY**

Networking starts when you arrive, but for those who like a place to gather when they meet, come to our Welcome Cocktail Party on Sunday evening.

#### **EXPO**

You'll have plenty of time to visit the booths on the show floor, which will be set up by top vendors. This is not only a good way for you to get direct answers about products that could help you, but it's another way to network.

#### **ONE-ON-ONE CONSULTATION**

Take advantage of private consultation clinics where you'll get one-on-one consultations on Email marketing. Make an appointment at the Summit and have an expert evaluate your Emails and landing pages.

## 3RD ANNUAL EMAIL MARKETING AWARDS

Every year at the Email Summit we recognize Email campaigns that have outstanding measurable results. Meet this year's winners of the third annual Email Marketing Awards at the final general session of the Email Summit, where they'll get the full recognition that they so justly deserve.

## AGENDA

#### For a complete description of each session go to: http://EmailSessions08.MarketingSherpa.com

Sunday, February			
8am-7pm	Attendee Check-In; F	Receive promotional items sponsored by Silverpop	
9:00-5:00pm	General Session – Email Professional Certification, basecamp		
2:00-5:00pm	Basecamp taught by	Anne Holland, MarketingSherpa	
5:00-7:00pm	Opening Night Cockt	ails on Expo Floor and Attendee Check-In	
Monday, February	/ 25, 2008		
7am-8:45am	Networking Breakfas	and Registration	
8:45-9:15am	General Session	Research Keynote	Stefan Tornguist, MarketingSherpa Inc.
			Joe Slepski, Reed Business Info.;
9-15-10:15am	General Session	Office Politics & Email Policy	Jennifer Rash, Sage Software; Nicole Fowler, Playground
10:15-10:30am	Break		
10:30am-12pm	General Session	Relevancy Case Studies: Sending Email that Inspires Action	Annette Promes, Expedia; Sarah Nelson, 500 lb Solutions; Uwe Michael Sinn, Rabbit emarketing; Kimberley Talbot, Adobe
12-1:30pm	Networking Lunch		-
1:30-2:00pm	Breakout Sessions	I. B-to-B: Research Update	MarketingSherpa Inc.
		II. Email and Landing Page Testing and Optimization	Liz Brown, Dell
		III. Managing the Vendor Selection Process	Daniel Kuperman, Quadrant Software
2-2:30pm	Breakout Sessions	I. Response Rate Testing: Putting a Face with a Name	Dave Wieneke, Thompson Compumark
2 2.00pm	DI CUROUL 000010115	II. Testing Format and Content to Boost Response Rates	Tara Zanecki, Workshare
		III. A Proven Procedure for Changing Vendors	Bob Frady, Live Nation
2.30-2.4500	Break	m. A novem nocedure for changing vehicors	BOD Hady, LIVE Nation
2:30-2:45pm	Break Breakout Sessions	I The Rapid Rise of the Up Neurolatter	loff Cram ISITE Design
2:45-3:15pm	DI EdkOUL SESSIONS	I. The Rapid Rise of the Un-Newsletter	Jeff Cram, ISITE Design
		II. Advanced Testing: Targeting and Creative	Randall Huff, Intuit
0.45 0.45	Durali i O	III. Managing and Integrating Multiple Vendors	Cori Mozilo, Cold Stone Creamery
3:15-3:45-pm	Breakout Sessions	I. Building High-Performance Newsletters	Stephen Wellman, CMP
		II. Using Triggered Campaigns for Targeted Messaging	Matt Griffin, Boston Celtics
		III. Strategies for Mobile Messaging	Jeremy Wright, Nokia
3:45-4:15pm	Breakout Sessions	I. Nurturing the Lead: Messaging and Frequency Planning	Rosanna Picillo & Shelly Smith, National Instruments Corp.
		II. Newsletter Before and After: Layout, Content and Copy	Anjie Moin, BlueGreen Corp.
		III. Dynamic Content for Increased Loyalty and Lower Costs	Marc Constantineau, Air Canada
4:15-4:45pm	Breakout Sessions	I. B-to-B Segmentation Strategies and Procedures	Vicki Morris, Northstar
		II. Advanced Testing Case Studies: Part 2	Sudhir Diddee, Microsoft
		III. Information Security Procedures and Privacy Protection	Michele Dow, Eli Lilly
4:45-5:15pm	Breakout Sessions	I. Inventing Must-Read Content for B-to-B Newsletters	Robin Anna Pernice, JP Morgan
		II. Utilizing Viral Campaigns for Customer Acquisition	Jeff Greene, Coastal Federal Credit Union
		III. Strategy and Procedures for Global Email Operations	Jeff Kosiorek, TAC
6:00-9:00pm	Gala Party	Gala Party – Bongo's Cuban Cafe	Sponsored by ExactTarget
Tuesday, February	/ 26, 2008		
7:30-9:00am	Networking Breakfas	st	
9-9:30am	Breakout Sessions	I. Launching and Managing Global B-to-B Campaigns II. New Proprietary Study: How Consumers Interact	Samuel Pederson, Sun Microsystems Pam McHugh, Mintel Comperemedia
		w/Email	
9:45-10:30am	Breakout Sessions	III. Email Deliverability: The Battle to the Inbox           I. Testing & Segmentation Strategies of a Chinese Weekly	Arend Henderson, Q Interactive Danny Levinson, XZList.com
		II. Deploying Video eMagazines to Enhance Engagement	Ken Bott, InterContinental Hotel Group
		III. How a Good Reputation Delivers Huge ROI	Sal Tripi, Publishers Clearing House
10:30-10:45am	Break		
10:30-10:45am 10:45-11:15am	Break Breakout Sessions	I. Creative and Viral Components of Refer a Friend Program	Michael DeHaven, CareerBuilder
		Program II. Email and Complex Partnership Marketing Campaigns	Jason Steele, Liberty Travel
		Program	
10:45-11:15am		Program II. Email and Complex Partnership Marketing Campaigns	Jason Steele, Liberty Travel
	Breakout Sessions	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape
10:45-11:15am 11:15-11:45am	Breakout Sessions Breakout Sessions	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement         III. Affiliate Seeding Technologies in Acquisition Marketing	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape Craig Petz, TaxBrain
10:45-11:15am	Breakout Sessions	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement         III. Affiliate Seeding Technologies in Acquisition Marketing         I. Email Strategies to Increase Event Attendance	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape Craig Petz, TaxBrain Don Browne, Tarsus
10:45-11:15am 11:15-11:45am	Breakout Sessions Breakout Sessions	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement         III. Affiliate Seeding Technologies in Acquisition Marketing         I. Email Strategies to Increase Event Attendance         II. Critical Steps for Addressing Image Blocking	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape Craig Petz, TaxBrain Don Browne, Tarsus Elias Haslanger, Dell
10:45-11:15am 11:15-11:45am 11:45-12:15	Breakout Sessions Breakout Sessions Breakout Sessions	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement         III. Affiliate Seeding Technologies in Acquisition Marketing         I. Email Strategies to Increase Event Attendance	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape Craig Petz, TaxBrain Don Browne, Tarsus
10:45-11:15am 11:15-11:45am 11:45-12:15	Breakout Sessions Breakout Sessions	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement         III. Affiliate Seeding Technologies in Acquisition Marketing         I. Email Strategies to Increase Event Attendance         II. Critical Steps for Addressing Image Blocking	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape Craig Petz, TaxBrain Don Browne, Tarsus Elias Haslanger, Dell Flint McGlaughlin, MECLABS Group
10:45-11:15am 11:15-11:45am	Breakout Sessions Breakout Sessions Breakout Sessions	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement         III. Affiliate Seeding Technologies in Acquisition Marketing         I. Email Strategies to Increase Event Attendance         II. Critical Steps for Addressing Image Blocking	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape Craig Petz, TaxBrain Don Browne, Tarsus Elias Haslanger, Dell Flint McGlaughlin, MECLABS Group Karen Imbrogno, Insurance.com; Marc Majers, Insurance.com
10:45-11:15am 11:15-11:45am 11:45-12:15 12:15-1:45pm	Breakout Sessions Breakout Sessions Breakout Sessions Networking Lunch	Program         II. Email and Complex Partnership Marketing Campaigns         III. Data Enrichment and Synchronization Strategies         I. Revisiting Email Survey Strategy to Optimize Results         II. Utilizing Mobile Messaging for Heightened Engagement         III. Affiliate Seeding Technologies in Acquisition Marketing         I. Email Strategies to Increase Event Attendance         II. Critical Steps for Addressing Image Blocking         III. Conducting Smooth Email Testing Operations	Jason Steele, Liberty Travel Michon Van Doorn, Unilever (Belgium) Erin Sheehan, Parametric Technology Corp. Terry Dry, Fanscape Craig Petz, TaxBrain Don Browne, Tarsus Elias Haslanger, Dell Flint McGlaughlin, MECLABS Group Karen Imbrogno, Insurance.com;